

Overview This standard is about managing a project for which you have been given responsibility. This involves developing and agreeing a plan for the project, monitoring and controlling implementation of the plan. It also involves ensuring that the project achieves its key objectives and is completed to the satisfaction of the project sponsor(s) and any key stakeholders.

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Manage housing projects and contractors

Performance criteria

You must be able to:

- P1 agree the key objectives and the available resources for the project with key stakeholders
- P2 develop a realistic and thorough plan for undertaking the project and achieving the objectives
- P3 determine the roles and responsibilities of project team members and provide ongoing information and support
- P4 manage potential risks arising from the project and deal with contingencies
- P5 arrange tendering processes for sub-contracted work in accordance with your organisational procedures
- P6 select contractors, negotiate and issue contracts in line with legal and organisational requirements
- P7 monitor, control and review progress during implementation of the project plan
- P8 take any required action to rectify problems with project delivery
- P9 meet the project management, information and data requirements of the project sponsors and key stakeholders
- P10 review the success of the project in meeting its objectives and use the findings to inform future practice

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Knowledge and understanding

You need to know and understand:	K1 K2 K3 K4	your organisation's procedures and priorities for setting up projects how to identify the nature and scale of work which is required how to determine the resources required for successful project delivery
	K4 K5	how to organise and construct a project plan
	K6	how to set project objectives how to assess and manage risk
	K7	the legal requirements and codes of practice applicable to your work
	K8	organisational procedures for health and safety, confidentiality and information sharing
	K9	sources of information available to you
	K10	how to work in partnership with key people both inside and outside your organisation
	K11	how to develop project specifications and invitations to tender
	K12	the requirements of your organisation's procedures with regard to selecting contractors and offering contracts
	K13	organisational policies, procedures, legal requirements and sub- contractual arrangements covering work delivered by contractors
	K14	the roles, responsibilities, accountability and duties of other departments and external parties in delivery of the project
	K15	how to monitor and control project delivery
	K16	the range of options open to you if delivery is at risk
	K17	the requirements of project sponsors and key stakeholders
	K18	how to evaluate and draw useful conclusions from the outcomes of the project

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