

Overview This standard is for archaeologists who have responsibility for implementing the strategies and policies of the organisation and who have responsibility for the development of the organisation or a substantial part of the organisation. The organisation has interests that need to be represented. An indirect form of this is to generate external commitment to the organisation by promoting its successes and role in the community. A more direct form is to represent the interests to policy makers, i.e. those that are responsible for assigning budgets etc., and to the public. This standard covers the development of a public relations strategy to promote the interests of the organisation.

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Performance criteria	Determine requirements of public relations strategy	
You must be able to:	P1 ensure that business and communications plan objectives are correctly and fully identified	
	P2 ensure that the public relations needs of the internal and external publics are accurately identified and confirmed	
	P3 ensure that the objectives of the public relations strategy are clearly identified and agreed	
	P4 ensure that previous relevant performance history is accurately identified and taken into account during strategy formulation	
	P5 ensure that regulatory requirements are correctly and fully determined and that relevant technical and ethical standards are identified and applied	
	P6 ensure that research information regarding business context and competitive activities is obtained and taken into account	
	 P7 ensure that publics and messages are accurately and clearly identified P8 ensure that the requirements of the strategy are fully identified, recorded and agreed prior to briefing staff 	
	P9 ensure that budgets and timescales are accurately determined and agreed with the customer	
	P10 ensure that evaluation measures are identified and agreed	
Vou must be able to:	Determine public relations strategy	
You must be able to:	P11 ensure that alternative approaches have been fully investigated with appropriate specialists being consulted during the preparation	
	P12 ensure that the strategy determined is consistent with the identified requirements and matches the organisation's corporate objectives and ethics and communications needs	
	P13 ensure that the selected strategy is fully detailed, within given costings and timescale and approved by the customer	
	P14 ensure that the relevant regulatory requirements are met	
You must be able to:	Prepare proposal P15 ensure that a detailed clear, written proposal is prepared and presented to the customer	
	P16 ensure that the progress of the proposal is accurately monitored, additional information and clarification provided	
	P17 ensure that acceptance and agreement of the selected approach and supporting resources is confirmed	
	P18 ensure that continuing contact is maintained with relevant publics	
You must be able to:	 Brief staff on requirements of public relations strategy P19 ensure that the appropriate people are selected to meet the requirements of the proposal 	

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	P20 P21	ensure that a detailed clear brief is provided to team members ensure that progress of the work is accurately monitored, additional information and clarification provided
	P22	ensure that acceptance and agreement of selected approach and supporting resources is confirmed prior to submission for presentation and approval
	P23	ensure that continuing contact is maintained with the customer during the development of materials
	Conf	irm strategy and monitoring arrangements
You must be able to:	P24	ensure that action is taken to confirm strategy and monitoring arrangements with appropriate parties
	P25	ensure that the relevant regulatory requirements are met
	P26	ensure that progress is accurately monitored and variances are resolved promptly and relevant parties informed of required changes
	P27	ensure that appropriate arrangements are made with suppliers to minimise conflict of interest and maintain confidentiality
	P28	ensure that the information required to evaluate the strategy is obtained and required changes are identified and implemented

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Knowledge and understanding

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You need to know and	K1	how to cost, prepare budgets and maintain budgetary control
understand:	K2	how to carry out tracking surveys
	K3	public issues, attitudes, perceived values, legislative, financial and regulatory plans
	K4	legislation and public relations codes of conduct
	K5	corporate, marketing communications, internal communications
	K6	the effect that target public's objectives, ethics and market background will have on strategy
	K7	communications theory as a background to strategy decisions and the
		public relations techniques available for implementing the chosen strategy
	K8	implications of statutory and non-statutory regulation, industry guidelines
		and professional codes on public relations strategies and action to be taken
	K9	the effect of media controls
	K10	the effects of communications mix
	K11	the effect of business context on public relations strategy
	K12	public's aims, objectives and ethics and communication needs, sources
	1112	of information, communications media and agencies, editorial sources
		and overseas controls and European legislation
	K13	
		communications, internal communications, business to business,
		political, financial, community, products and services
	K14	the implications of statutory and non-statutory regulation, industry
		guidelines and professional codes on public relations strategies and
		action to be taken
	K15	the effect of media controls
		research methods
	K17	the effects of communications mix
	K18	how to organise and control teamwork
	K19	proposal writing, composition and presentation skills
	K20	types of proposal: corporate, marketing communications, internal
		communications, business to business, political, financial, community,
		products and services
	K21	proposal content: analysis, objectives, publics, messages, strategy, tactics, timescales
	K22	budgets and evaluation
	K23	•
	K24	strategy: corporate, marketing communications, internal
	1127	communications, business to business, political, financial, community,
		products and services

K25 issues of confidentiality

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, contracted suppliers, range and depth	K26
n	K27
	K28
	K27

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