
Overview

This standard is about managing project activities and resources in line with plans. Resources may include; people, materials, equipment, financial and information resources.

You will need to manage the project in accordance with organisational procedures and governance requirements. You will also need to review and evaluate progress, provide authorisation for project work and evaluate ways of improving the work of the project. You will also need to manage the project activities and resources in line with the plans and work with stakeholders.

This standard also covers the management of issues and their causes.

Project Management National Occupational Standards (PMNOS) are based on the following project management lifecycle:

- A Establish and lead the project team, and work with stakeholders
- B Define and initiate the project
- C Develop the project management plan
- D Deliver the project
- E Close and review the project

This standard is part of area D 'Deliver the project'.

Performance criteria

- You must be able to:*
- P1 manage the project in accordance with organisational procedures and governance requirements
 - P2 identify, record and manage issues and their causes
 - P3 review the achievement of project objectives against project schedules
 - P4 provide clear authorisation for all stages of work to begin, continue and finish on the basis of the plans and the evaluation of progress
 - P5 manage the project activities and **resources** in line with the plans and, where necessary, adjust the plans in a way that is consistent with the project objectives
 - P6 keep relevant **stakeholders** fully informed of progress at the appropriate times

Knowledge and understanding

You need to know and understand:

- K1 the context of the project
- K2 relevant legislative, regulatory and organisational requirements
- K3 key stages in the project life cycle
- K4 how to maintain governance
- K5 the importance of authorising all stages of work to start, continue or finish according to your evaluation of progress
- K6 the importance of managing activities in line with the project plan
- K7 methods that can be used for maintaining control
- K8 why resources need to be tightly controlled and methods to achieve this
- K9 how to identify, record and manage issues
- K10 different project management methods and how to select methods appropriate to the circumstances
- K11 the principles of configuration management
- K12 methods to review and evaluate project progress
- K13 ways of working with stakeholders throughout the project

Additional Information

Scope/Range

Stakeholders:

- 1 Sponsors
- 2 Clients or customers
- 3 Relevant groups/individuals interested in the project
- 4 Relevant groups/individuals affected by the project
- 5 Relevant groups/individuals who might affect the project

Resources:

- 1 People
- 2 Materials, equipment or facilities
- 3 Finance
- 4 Data and information

Glossary

Stakeholders:

- 6 Sponsors
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Resources:

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Manage project activities and resources

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