

## SFHCMG6

Work in partnership with communities to improve their health and wellbeing in a defined caseload



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### Overview

This standard is about working in partnership with communities to sustain and improve health and wellbeing and reduce inequalities. This standard is relevant to those who provide proactive and co-ordinated Case Management. Here, Case Management means identifying and risk stratifying vulnerable, high-risk people with complex multiple long term conditions. Case Management should take place within the philosophy of enabling and promoting self care, self management and independence.

Users of this standard will need to ensure that practice reflects up to date information and policies.

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#### Performance criteria

*You must be able to:*

- P1 identify
  - P1.1 the individuals or communities whose health and wellbeing is the focus of the assessment, including hard to reach groups
  - P1.2 the aspects of health and wellbeing to be improved and the outcome measures for this
  - P1.3 the other workers and agencies that will be involved in the assessment
  - P1.4 how your role and responsibilities relates to the roles and responsibilities of others
- P2 interact with communities in ways which
  - P2.1 demonstrate that they are equal partners in improving health and wellbeing
  - P2.2 encourage effective relationships and participation
  - P2.3 respect people's roles and responsibilities
  - P2.4 facilitates their involvement
  - P2.5 enable them to think through and share their feelings about their health and wellbeing
  - P2.6 facilitate opportunities for identifying health and wellbeing and related needs
- P3 develop people's confidence in you so that they are able to think and say what they want to knowing that you will listen to them
- P4 select and use methods and approaches for assessing health and wellbeing that
  - P4.1 encourage people's active participation
  - P4.2 facilitate a broad range of views
  - P4.3 are sensitive to the culture of the community and the broader context in which it is set
  - P4.4 ethically manage conflicting values
  - P4.5 promote people's diversity and rights
  - P4.6 engage their interest in improving health and wellbeing
  - P4.7 are recognised as evidence-based good practice
  - P4.8 are capable of gaining sufficient, valid and reliable information about the concerns and priorities of communities
  - P4.9 are the most likely to develop a sufficient appreciation of the context of people's lives and of the opportunities, constraints and threats which affect them
  - P4.10 make effective use of inter-agency and partnership arrangements
  - P4.11 are sustainable and make effective use of resources
- P5 identify in partnership with communities appropriate criteria for assessing the impact of their involvement
- P6 collate and analyse the outcomes of the assessment appropriate to the

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- nature of the data and information
- P7 report on the outcomes of the assessment to communities
- P8 seek feedback on the soundness of the work and the extent to which it appropriately reflects the community's views.
- P9 communicate effectively with individuals and communities using methods appropriate to those concerned
- P10 work collaboratively with others when this will achieve improvements in health and wellbeing and is the most effective way to use resources
- P11 identify in partnership with individuals and communities, and other workers and agencies
  - P11.1 the concerns and interests of the individuals and community as a whole
  - P11.2 the concerns and interests of particular groups within the community
  - P11.3 the priorities of the community in improving health and wellbeing
  - P11.4 the plans and resources which are needed to effectively address community concerns and priorities, including those which are needed to facilitate the participation of excluded/marginalised groups
  - P11.5 how the policies, strategies, services, programmes and interventions will be taken forward and the timescales for doing this
  - P11.6 the evaluation criteria for the policies, strategies, services, programmes and interventions
- P12 produce accurate reports on agreements in formats and language that are useable by
  - P12.1 the community and groups within the community
  - P12.2 the worker's own agency
  - P12.3 other agencies and groups
- P13 use the analysis to inform
  - P13.1 the implementation of policies, strategies, services, programmes and interventions
  - P13.2 future community involvement in developing and evaluating assessment and planning processes and outcomes.
- P14 identify and negotiate how individuals and communities will be involved in the implementation of policies, strategies, services, programmes and interventions
- P15 develop with individuals and communities clear principles and guidelines about:
  - P15.1 aims and objectives linked to health and wellbeing and related needs and issues
  - P15.2 funding
  - P15.3 timescales
  - P15.4 deadlines

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- P15.5 roles
- P15.6 responsibilities
- P15.7 standards
- P15.8 monitoring structures and systems
- P15.9 reporting and dissemination structures and systems
- P15.10 evaluation criteria
- P16 offer development opportunities and resources appropriate to the community
- P17 provide appropriate support and input consistent with
  - P17.1 identified needs
  - P17.2 evidence of effectiveness
  - P17.3 availability of people
  - P17.4 the allocation of resources
- P18 encourage those whose needs are addressed by the development to
  - P18.1 see its value
  - P18.2 make best use of it
  - P18.3 involve others
- P19 work effectively with communities to monitor effectiveness and make recommendations for improvement
- P20 identify in partnership with individuals and communities, and other workers and agencies
  - P20.1 the qualitative and quantitative evidence on which the evaluation should be based given the agreed evaluation criteria
  - P20.2 the evidence which is available from the implementation
  - P20.3 the evidence that needs to be obtained specifically for the evaluation
- P21 in partnership with individuals and communities put in place methods and approaches to gain valid and reliable evidence for evaluation
- P22 review and discuss with individuals and communities
  - P22.1 the evaluation criteria for the policies, strategies, services, programmes and interventions
  - P22.2 the quality of the evidence available
  - P22.3 what the evidence shows about the policies, strategies, services, programmes and interventions
  - P22.4 how the policies, strategies, services, programmes and interventions have met their original aims and objectives
  - P22.5 what should happen in the future
- P23 contribute to the production of accurate evaluation reports in formats and language that are useable by
  - P23.1 the community and groups within the community
  - P23.2 the worker's own agency
  - P23.3 other agencies and groups
- P24 use the evaluation to inform the future development of policies, strategies, services, programmes and interventions

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#### Knowledge and understanding

*You need to know and understand:*

- K1 the social construction of health and illness and how this affects people's perceptions
- K2 the kinds of misinformation which people receive about health and wellbeing and how this can be counteracted
- K3 stressors to health and wellbeing: biological; chemical; physical; social; psychosocial
- K4 health needs including those which may remain hidden, why needs related to health and wellbeing may not be known (eg domestic violence)
- K5 inequality and discrimination and their impact on health and wellbeing: how to recognise and address inequality and discrimination
- K6 the range and forms which communication takes; the role which communication plays in maintaining identity
- K7 the ways in which it is necessary to alter communication when working with different individuals, communities and agencies/ representatives of different agencies eg. housing, transport and voluntary agencies
- K8 forms of injustice, discrimination and social exclusion globally, nationally and locally and the impact these have on the lives of individuals and communities and their relationships with others
- K9 positive aspects, experiences, perspectives and impact of diversity and difference
- K10 the significance of power and power relationships, and how to develop community based strategies for empowerment
- K11 how to encourage and enable individuals, community groups and networks to challenge ideas, attitudes, stereotypes and behaviour constructively
- K12 networks, channels of communication and dissemination of information
- K13 the importance of self-determination and autonomy within community groups/networks
- K14 principles and models of community development including both top-down approaches and community action approaches, how these have been put into practice; the effectiveness of the different approaches
- K15 how to identify and evaluate potential areas of collaboration
- K16 how your own behaviour and presentation may affect working relationships
- K17 the importance of clearly agreeing the nature and extent of future contact
- K18 principles and benefits of collaborative working and the importance of reaching agreements about roles and responsibilities and arrangements for decision-making
- K19 the different models and processes which have been used for collaborative working by others and those which have proved successful in similar contexts

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- K20 the purpose of securing commitment to collaborative working; from whom commitment can best be obtained in different agencies and the purpose and means of enlisting the support of senior management
- K21 how to develop and sustain effective working relationships with people; the benefits and costs of working collaboratively - across agencies and across disciplines
- K22 how to end collaborative working relationships once their purpose has been served
- K23 the different ways in which inter-agency working may take place on a spectrum of networking, cooperating, collaborating and integrating activities
- K24 how collaborative working changes over time as agendas develop and people become familiar with the nature of the work, the effect which these changes have on the skill base needed amongst the partners of the work, and the support which the jobholder may be able to give them
- K25 the needs and concerns of the different agencies and workers and how these can be best brought together to develop win-win agendas
- K26 the purpose of identifying the nature and priorities of the different agencies and the issues which each face
- K27 skills of negotiation and facilitation and how to develop and use these effectively
- K28 skills of networking and liaison, how to develop and use these oneself and support others to do so
- K29 how one's own work and work role interacts with others in related agencies and the benefits of working collaboratively - across agencies and across disciplines
- K30 how teams and collaborative work evolve over time and the impact of this on relationships and effective working
- K31 the specific legislation, guidelines of good practice, charters and service standards that relate to the work being undertaken and the impact of these on the work
- K32 how to monitor, analyse and assess the implication of, and changes in, legislation and the regulatory environment and interpret and apply them to the work being undertaken
- K33 the services, policies and priorities of the worker's agency and how it relates to other agencies in the sector
- K34 the nature of the sector, and the nature, roles and functions of the principal agencies within it
- K35 agency structures, functions, methods of communication and decision making processes in the agencies involved in the collaborative working
- K36 the nature, aims, objectives, values, policies and systems of the worker's agency and how these differ from other agencies offering similar services
- K37 how to monitor, analyse and evaluate implications of changes in the agency in which one works

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- K38 the application of the principles of equality, diversity and anti-discriminatory practice
- K39 the need to develop one's own competence and skills in line with changes in knowledge and practice; how the worker's area and scope of practice are changing, the evidence which is available on the work and the implications of this for their own skill and knowledge base and how the worker has maintained their knowledge, skills and competence.
- K40 methods of evaluating their own competence, determining when further support and expertise are needed and the measures taken to improve own competence in this area of work
- K41 the nature, extent and boundaries of the worker's role and its relationship to others



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### Additional Information

#### External Links

This standard links with the following dimension within the NHS Knowledge and Skills Framework (October 2004):

Dimension: HWB1 Promotion of health and wellbeing and prevention of adverse effects on health and wellbeing

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