Address problems identified with community safety and social inclusion



Overview

This standard is about planning, implementing and evaluating action targeted to address problems with community safety and social inclusion that have been identified through community safety audits, and through consultation with local communities.

The problems which might be addressed include the incidence of crime, disorder and anti-social behaviour, the fear of crime and the extent of unreported crime. It may also address other safety hazards such as fire safety, and road safety, as well as taking into account social exclusion indicators, including the number of school exclusions.

You will need to be able to work with relevant parties, from within your own organisation, from organisations working in partnership with your organisation, and representatives from the community concerned and the wider community. The wider community includes multi-agency groups and partnerships, statutory agencies, voluntary sector agencies, commercial sector agencies, health care organisations, formal and informal leaders within the community, community groups, and those not involved in established community groups. You will needs to be able to use social methods, environmental methods and rule enforcement methods.

There are three elements

- 1. Plan action designed to address identified problems with community safety and social inclusion
- 2. Coordinate the implementation of action plans to address identified problems with community safety and social inclusion
- 3. Evaluate action designed to address identified problems with community safety and social inclusion

Target group

This standard is applicable to those who work in statutory and non-statutory agencies to improve community safety and social inclusion, and to support implementation of action plans.

It involves those working daily on the implementation of action plans, including community members supporting implementation, those with line management responsibilities for implementation, those who steer the implementation of action plans, and those with service level agreements or other arrangements for delivering specific human and financial resources.





Performance criteria

You must be able to:

Plan action designed to address identified problems with community safety and social inclusion

- 1. analyse information from community safety audits, community consultation and from research undertaken by others to determine the problems that need to be addressed
- 2. use the information available to assess the nature, location and seriousness of the problems that need to be addressed, identifying any social and environmental factors which may be contributing to causing the problems
- 3. identify methods of effective practice for addressing priorities, and use these to develop baseline information, including the cost effectiveness of different options
- 4. discuss the nature, location and seriousness of the problems that need to be addressed with relevant parties
- 5. agree with relevant parties the priorities for action, and appraise together a range of options to address these priorities, undertaking a cost benefit analysis of each option
- 6. select with relevant parties those options which best address the agreed priorities, and are the most effective use of human and financial resources
- 7. clarify the approaches for delivering the agreed options with relevant parties
- 8. develop an action plan and its content in line with organisational procedures

Coordinate the implementation of action plans to address identified problems with community safety and social inclusion

- 9. use formal and informal methods of co-ordination to implement action plans, that are appropriate to the nature of the plans and the people involved in implementing them
- 10. encourage those involved in the action plan to take ownership of their actions, and support them to achieve its objectives
- 11. communicate with those involved in the implementation in line with agreed protocols
- 12. encourage those involved in implementing the action to involve the wider community and include their interests whenever possible
- 13. support and encourage other workers to build similar development approaches into their own work
- 14. monitor the management of resources and take appropriate action when there are problems
- 15. make explicit any conflicts of interest, and offer ideas as to how they can be dealt with
- 16. offer appropriate acknowledgements to those involved in relation to their





achievements in implementing the action plan

Evaluate action designed to address identified problems with community safety and social inclusion

- 17. gather information on the process and outcomes of the implementation of the action plan, and collate it in a form which facilitates evaluation
- 18. offer others involved in the implementation of the action plan the appropriate level and forms of support so that they can evaluate outputs, outcomes and processes systematically
- 19. reach agreement with all those involved about any changes which need to be made to the action plan, supporting them to consider the impact of such changes on the nature of their involvement
- 20. present an evaluation of the implementation of the action plan against its agreed aims, objectives, methods and content, including the views and feedback from all those involved
- 21. maintain records in line with organisational requirements and forward these promptly to the relevant parties where required
- 22. promote the outcomes of the evaluation using methods which support future implementation of action plans and contribute to the continuing development of good practice

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Knowledge and understanding

You need to know and understand:

Legislative, regulatory and organisational requirements

- 1. legal and organisational requirements which relate to community safety and social inclusion, and their impact for your area of operations
- 2. legislation, policies and procedures relating to data protection, health and safety, diversity and their impact for your area of operations
- 3. the role of your organisation and its services, and the services which it provides in implementing action plans to address problems identified with community safety and social inclusion
- 4. organisational policy and procedures regarding confidentiality of information and the disclosure of information to third parties, and the specific circumstances under which disclosure may be made
- 5. the limits of your authority and responsibility, and the actions to take if these are exceeded

Working with communities and community members

- 6. the profile of your local area, including its:
- 6.1 communities
- 6.2 structures and amenities
- 6.3 community groups including those `hard to reach' communities
- 7. the social and environmental factors which contribute to social exclusion
- 8. the particular needs of individuals who may be socially excluded or stigmatised
- 9. why social justice is important to working effectively with socially excluded individuals, groups and communities
- 10. the meaning of `hard to reach' groups as it applies to the area with which you are concerned
- 11. why it is important to involve such groups in all community consultation and community-based action
- 12. the impact of crime on victims and their families and their right to protection, recognition, respect, information and confidentiality
- 13. direct and indirect victimisation
- 14. the meaning and implications of repeat victimisation for community safety practice
- 15. methods for determining the financial and social costs of crime and antisocial behaviour and for analysing and illustrating the cost benefits of community safety action
- 16. the kinds of misinformation which people receive about crime and anti-



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social behaviour and how this can be counteracted

- 17. why it is important that action to address crime and anti-social behaviour is in proportion to the scale and seriousness of the problem, including potential problems that may arise
- 18. the services, policies and priorities of community safety partnerships and their members
- 19. the relationship between community safety partnership strategies and the strategies of other multi-agency partnerships
- 20. how to strengthen these links in order to provide coherent services to communities
- 21. the services, policies and priorities of your agency and how it relates to other agencies in the community justice sector
- 22. methods for managing resources effectively
- 23. methods for determining the costs of planned community safety action
- 24. methods for assessing available human and financial resources
- 25. methods for building budgets to meet the costs of planned work
- 26. sources of available funding and how to access them
- 27. why it is important to incorporate community capacity building within resource allocation and funding bids
- 28. methods for planning and monitoring progression of work
- 29. the reasoning processes used in determining your approach and methodology
- 30. how to apply the principles of equality, diversity and anti-discriminatory practice to your work
- 31. what is evidence-based practice
- 32. why it is important to use evidence from research about what is effective
- 33. methods for monitoring and evaluating practice
- 34. why it is important to share information about successes and failures

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