## Specify operational delivery business requirements



#### **Overview**

This unit concerns the specification of operational delivery business requirements i.e. relating to IT, people, forms and returns, systems and procedures. You should base your evaluation on a systematic analysis of relevant data and assess your options against the criteria that you have established. Your recommendations for addressing issues arising from competing governmental and Departmental/agency priorities, resource deficiencies, the strategic implications for the Department/agency and conflicts of policy should be supported by a fully costed business case which aligns with your organisation's business and strategic objectives.

## Specify operational delivery business requirements

# Performance criteria

You	must	be	able	to:

- P1 follow organisational procedures at all times
- P2 maintain your own personal safety
- P3 work in a way that ensures the safety of others
- P4 base your evaluation on an analysis of accurate and relevant information and intelligence
- P5 identify possible improvements and gaps in the process by a thorough analysis of the data
- P6 ensure that relevant stakeholders are consulted
- P7 ensure that your analysis covers all aspects of the business requirement and addresses competing priorities
- P8 establish whether adaptations to the existing process and system would deliver the required outputs within the available resources
- P9 ensure your recommendations for commissioning new work are supported by a fully costed business case that is aligned with the business and strategic objectives
- P10 secure stakeholder support for your recommendations by promoting their benefits
- P11 meet the requirements of the timescale

### Specify operational delivery business requirements

# Knowledge and understanding

You need to know and understand:

- K1 the requirements of organisational procedures
- K2 the legal requirements for health and safety
- K3 your organisation's health and safety requirements
- K4 how existing legislation works in your own specialism including the impact of court decisions
- K5 the aims and objectives of existing legislation in other relevant specialisms
- K6 the strategic context in which the business operates
- K7 the scope and rationale for change
- K8 the aims of the relevant business processes and systems and how they operate in practice
- K9 competing priorities between operational requirements and capabilities
- K10 how to establish relevant evaluation criteria and assess options against them
- K11 the available resources and any constraints attached to them
- K12 the role and responsibilities of relevant stakeholders
- K13 how to build a business case
- K14 how to promote your business case in a way that would convince stakeholders
- K15 how governance/approval processes work for the proposal under consideration

## Specify operational delivery business requirements

#### **Additional Information**

Scope/range related to performance criteria

Different conditions which affect how you apply your knowledge, and in which you must demonstrate competence are:

- 1. requirements: new; adaptations
- 2. scope: IT-related; people-related; forms and returns; systems and procedures
- 3. issues arising from: competing governmental and Departmental/agency priorities; resource deficiencies; strategic implications for the Department/agency; conflicts of policy

# Specify operational delivery business requirements

Developed by	Skills for Justice	
Version number	1	
Date approved	January 2009	
Indicative review date	January 2011	
Validity	Current	
Status	Original	
Originating organisation	Government Skills	
Original URN	N2.3.7	
Relevant occupations	Public Services; Public Service Professionals; Government and Related Organisations	
Suite	Operational Delivery - Public Services	
Key words	business requirements, evaluation, options, business case, strategic objectives, operational delivery	